

APPENDICES





(Above) This man stands on a road that he and his Albanian, Serbian, and Roma Kosovar neighbors built. Under USAID's Municipal Infrastructure and Support Initiative (MISI), projects must benefit and engage mixed communities.

PHOTO: PATRICIA ORLOWITZ, USAID/KOSOVO

(Preceding page) A Muslim girl in Tanzania can afford to attend secondary school, thanks to income from a USAID-funded agricultural program.

PHOTO: DANIEL SCHWARTZ

APPENDIX A

JUSTIFICATIONS FOR EXCLUDED INDICATORS





Justifications are provided for indicators from the FY 2006 Joint Performance Plan not included in the PAR's Joint Performance Section. Each indicator shows the logo of the responsible agency, as indicated below:




USAID



Department of State

Strategic Goal I: Regional Stability	
I/P: Military Assistance for New NATO and NATO Aspirant Nations	
	Indicator: Number of Countries Reaching Sustainable State of Niche Capabilities
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
I/P: Regional Stability in East Asia and the Pacific	
	Indicator: Status of U.S.-South Korean Relations
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Scope of indicator too narrow. Does not directly measure expected result.
I/P: Conflict Management and Mitigation	
	Indicator: Number of African Armed Conflicts Resolved and Peace Support Missions Concluded
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Scope of indicator too narrow. Does not directly measure expected result. Issue covered by another indicator.
I/P: Peace Support Operations	
	Indicator: Percentage of EIPC-funded, PSO-Trained Countries That Pledge Military Units or Participate in the UN Peacekeeping Standby Arrangement System or Multinational Military Operations of High U.S. Foreign Policy Interest
Indicator Type	Output
Revised	Indicator Removed
Justification	Scope of indicator too narrow. Does not directly measure expected result.

Strategic Goal 1: Regional Stability (continued)	
I/P: Iraq Reconstruction and Economic Development	
	Indicator: Per Capita Growth Domestic Product (GDP)
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result. Result not attributable to USG activities.
I/P: Security Assistance to Sub-Saharan Africa	
	Indicator: Rate of Program Country Sustainment – Cost to Train and Equip One Battalion of U.S.-trained or U.S. Trainer-trained African Peacekeeping Troops
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
I/P: Contributions for International Peacekeeping Activities	
	Indicator: Total Assessed UN Peacekeeping Mission Expenditures Divided by the Total UN Peacekeeping Mission Staff
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
	Indicator: Per Unit Cost of USG-Funded OSCE Election Observation
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.

Strategic Goal 2: Counterterrorism	
I/P: Diplomatic Engagement	
	Indicator: Number of Completed Bilateral and Multilateral Counterterrorism (CT) Meetings and Conferences
Indicator Type	Input
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

Strategic Goal 2: Counterterrorism (continued)

I/P: Anti-Terrorism Assistance



Indicator: Average Length of Time a Country Spends in Basic Training Programs Before Achieving Sustainment of Basic Anti-Terrorism Capacities

Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.

I/P: Terrorist Interdiction Program



Indicator: Number of Terrorist Interdiction Program (TIP) Personal Identification Secure Comparison and Evaluations System (PISCES) Phased Installations Completed per Yearly Appropriation

Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.



Indicator: Percentage of the Highest Priority Countries Capable of Screening for Terrorists Through Implementation of the Terrorist Interdiction Program

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Issue covered by another indicator.



Indicator: Number of Highest Priority Foreign Ports of Entry Equipped to Conduct Terrorist Watchlisting in Cooperation with the United States



Indicator Type	Output
Revised	Indicator Removed
Justification	Scope of indicator too narrow. Does not directly measure expected result.

I/P: Foreign Military Financing (FMF) and International Military Education and Training (IMET) in the Western Hemisphere (PART Program)



Indicator: Ratio of FMF Program Costs to the Number of Personnel in the Colombian Armed Forces

Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.

Strategic Goal 2: Counterterrorism (continued)	
I/P: Combating Terrorist Financing	
	Indicator: Yearly Number of Names Designated Under Executive Order (E.O.) 13224 for Terrorist Asset Freezing
Indicator Type	Output
Revised	Indicator Removed
Justification	Scope of indicator too narrow. Does not directly measure expected result.
	Indicator: Number of Groups Designated as Foreign Terrorist Organizations (FTO) Pursuant to U.S. Law and Timeliness of Review of Such Groups
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Does not directly measure expected result.
	Indicator: Number of Foreign Countries Submitting Names to the UN 1267 Sanctions Committee's Consolidated List
Indicator Type	Output
Revised	Indicator Removed
Justification	Scope of indicator too narrow. Does not directly measure expected result.
I/P: Foreign Emergency Support Team (FEST)	
	Indicator: The Department's Ability to Respond to Terrorist Incidents and Exercise Its Lead Agency Responsibilities with the Foreign Emergency Support Team (FEST)
Indicator Type	Input
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.
I/P: Terrorist Financing Assistance Initiative	
	Indicator: Number of Financial Action Task Force (FATF) Members Evaluated; if Approved, Number of Evaluations Successfully Conducted by the USG on Behalf of FATF
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

Strategic Goal 2: Counterterrorism (continued)

I/P: Top Officials Exercise (TOPOFF)



Indicator: The Department's Ability to Provide the International Component to the DHS Top Officials National Exercise Plan

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Does not directly measure expected result.

I/P: Bioterrorism Response



Indicator: Status of the Global Health Security Action Group (GHSAG)

Indicator Type	Input
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Does not directly measure expected result.

I/P: Diminish Potential Underlying Conditions of Terrorism in Iraq



Indicator: Level of Economic Aid to Iraq

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result.






Indicator: Progress of Alternative Education System Establishment in Iraq



Indicator Type	Output
Revised	Indicator Removed
Justification	USAID is no longer implementing education programs in Iraq.






Indicator: Progress of Economic Opportunity in Iraq

Indicator Type	Output
Revised	Indicator Removed
Justification	The indicator "Progress of Economic Opportunity in Iraq" does not measure its intended result and thus does not provide an accurate representation of USAID's economic development programs.

Strategic Goal 2: Counterterrorism (continued)	
I/P: Diminish Potential Underlying Conditions of Terrorism in Iraq (continued)	
 Indicator: Progress of Local Governance Establishment in Iraq	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result. Result not attributable to USG activities.
I/P: Diminish Potential Underlying Conditions of Terrorism in Afghanistan	
 Indicator: Moderate Government Strength in Afghanistan	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result. Result not attributable to USG activities.
I/P: Diminish Conditions Exploited by Terrorist Recruitment in Other Frontline States	
 Indicator: Extent of Support for Alternative Education Systems	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result. Issue covered by another indicator.
 Indicator: Progress of Civilian Livelihood Opportunities Expansion	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result.
I/P: Diminish Conditions Exploited for Terrorist Sanctuary in Other Frontline States	
 Indicator: Progress of Stable and Moderate Governments Establishment	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result.

Strategic Goal 3: International Crime and Drugs	
I/P: Andean Counterdrug Initiative	
 Indicator: Cost Per Hectare Sprayed	
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
 Indicator: Foreign Cultivation of Coca in Hectares	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Issue covered by another indicator.
I/P: International Law Enforcement	
 Indicator: Status of UN Convention Against Corruption	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	The data set that we rely on for the measure comes from the Defense Intelligence Agency's (DIA) Interagency Assessment of Cocaine Movement (IACM). Over the past several years, DIA has been increasingly concerned about the validity of its estimate for cocaine entering the U.S. arrival zone, and since 2005 DIA has decided not to publish an official estimate but to give an increasingly widening range that undermines the indicator's usefulness as a performance measure (for 2005 the range is between 397 MT and 964 MT).
 Indicator: Status of Regional Anticorruption Initiatives	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.
 Indicator: Status of Financial Action Task Force on Money Laundering (FATF) List of Non-Cooperative Countries and Territories (NCCT)	
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.

Strategic Goal 3: International Crime and Drugs (continued)	
I/P: Combating Environmental Crime	
 Indicator: Capacity for Good Environmental Governance in Key Developing Countries	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result.
I/P: International Narcotics and Law Enforcement in the Western Hemisphere (PART Program)	
 Indicator: Seizures Per Program Cost; Cash Value of Illicit Drugs Seized Over International Network on Environmental Compliance and Enforcement Funds Expended	
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
 Indicator: Reduce the Flow of Illicit Drugs into the U.S. Arrival Zone by Improving International Law Enforcement Capabilities	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	The data set that we rely on for the measure comes from the Department of Defense's Interagency Assessment of Cocaine Movement (IACM). Since 2005, Defense has decided not to publish an official estimate but to give an increasingly widening range that undermines the indicator's usefulness as a performance measure (for 2005 the range is between 397 MT and 964 MT).

Strategic Goal 4: Democracy and Human Rights

I/P: Engagement to Advance Democracy



Indicator: Strength of Local Governance

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result. Does not provide context for result.



Indicator: Civil Society Functioning

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result. Does not provide context for result.



Indicator: Corruption Mitigated in Priority USAID Countries

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Issue covered by another indicator.



Indicator: Constituencies Political Parties Represent

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result. Does not provide context for result. Issue covered by another indicator.



Indicator: Country Ratings in Human Rights Reports of the Right of Citizens to Change Their Government

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Does not directly measure expected result. Issue covered by another indicator.

I/P: Reform of Democratic Systems and Practices in Europe and Eurasia








Indicator: Monitoring Country Progress Democracy Index

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result. Does not provide context for result. Issue covered by another indicator.

Strategic Goal 4: Democracy and Human Rights (continued)	
I/P: Human Rights & Democracy Fund (HRDF)	
 Indicator: Percentage of HRDF-funded Countries Which Show a Positive Change (Decrease on the Scale) on Their Freedom House (FH) Freedom in the World Score	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.
 Indicator: Operating Costs Divided By the Number of Projects Managed	
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
I/P: Support for East European Democracy (SEED) / Freedom Support Act (FSA)	
 Indicator: ACE Administrative Costs as a Percent of All Assistance Coordinated by ACE	
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
I/P: Economic Support Fund (ESF) – Western Hemisphere Affairs	
 Indicator: Corruption Perceptions Index for ESF Recipients in WHA	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.
 Indicator: Ratio of Administrative Costs to Program Funding	
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.

Strategic Goal 4: Democracy and Human Rights (continued)	
I/P: Bilateral and Multilateral Diplomacy	
	Indicator: Number of UNCHR States With Negative Human Rights Records
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.
Justification	No need to cite data source in indicator title.
I/P: Labor Diplomacy and Advocacy for Workers' Rights	
	Indicator: Number of Public-Private Partnerships to Advance Respect for Human Rights
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.

Strategic Goal 5: Economic Prosperity and Security	
I/P: Growth and Development Strategies	
	Indicator: Monitoring Country Progress Index for Economic Reform
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.
I/P: Science-Based Decision-Making and Standards Development	
	Indicator: Effectiveness of Contacts Between Science and Technology (S&T) Communities and Policymakers
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.
I/P: United Nations Development Program (UNDP)	
	Indicator: Operational Support Costs as a Percentage of Total Costs
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.

Strategic Goal 5: Economic Prosperity and Security (continued)	
I/P: Create Open and Dynamic World, Regional and National Markets	
 Indicator: Non-Oil Exports from USAID-Assisted Countries	
Indicator Type	Output
Revised	Indicator Removed
Justification	USAID's Economic Growth Agriculture and Trade Bureau (EGAT) is unable to verify the FY 2006 results.
 Indicator: Number of Market Opening Transportation Agreements in Place	
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.
 Indicator: Number of Countries with Laws and Regulations Inconsistent with the WTO Trade-Related Aspects of Intellectual Property Rights (TRIPs) Agreement	
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.
 Indicator: Adoption of U.S. Telecom, Information Technology (IT), and Radio Communication Proposals/Positions and Standards/Recommendations Favorable to U.S. Businesses in International Telecommunications Agreements and Declarations	
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.
I/P: Integrating Environmental Protection and Trade	
 Indicator: Progress of Establishment of Trade Agreements and Environmental Cooperation Mechanisms That Enhance International Protection and Preservation of the Environment While Avoiding Disguised Barriers to Trade	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.

Strategic Goal 5: Economic Prosperity and Security (continued)

I/P: Genetic Resources Initiative



Indicator: Extent to Which International Environmental Regulations Concerning Agricultural, Medicinal, and Other Biotechnology Products Do Not Create Unreasonable Restrictions to Markets

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Does not directly measure expected result. Issue covered by another indicator.

I/P: Secure Energy Supplies



Indicator: Level of Support for Energy Sector Policy Reform






Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Does not directly measure expected result.

I/P: Food Security



Indicator: Number of People Receiving Title II Food Assistance

Indicator Type	Output
Revised	Indicator Removed
Justification	The results for this indicator are covered in the "Number and Percent of Beneficiaries Assisted by USAID Title II Emergency Food Aid" indicator in the Performance Section.

Strategic Goal 6: Social and Environmental Issues	
I/P: Maternal and Reproductive Health	
 Indicator: Total Fertility Rate (TFR) - Trend	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result. Does not provide context for result. Issue covered by another indicator.
 Indicator: Percent of Need Satisfied with Modern Contraceptive Methods	
Indicator Type	Output
Revised	Indicator Removed
Justification	Does not directly measure expected result. Does not provide context for result. Issue covered by another indicator.
 Indicator: Percent of Births Parity 5 or Higher	
Indicator Type	Output
Revised	Indicator Removed
Justification	Does not directly measure expected result. Does not provide context for result. Issue covered by another indicator. Not clear to lay reader.
I/P: Population	
 Indicator: Management Reforms at UNFPA	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.
I/P: Institutionalizing Sustainable Development	
 Indicator: Extent to Which Key Institutions and Processes Highlight Energy, Water, Domestic Good Governance Issues, Education, Agriculture, Environment, and Economic Growth and Adopt Approaches that Support the Implementation of Sustainable Development Projects	
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Multi-component narrative describes activities rather than measuring results. Issue covered by another indicator.

Strategic Goal 6: Social and Environmental Issues (continued)

I/P: Coastal and Marine Resources



Indicator: Status of Agreements Regarding Living Marine Resources

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Multi-component narrative describes activities rather than measuring results. Issue covered by another indicator.



Indicator: Status of Agreements to Promote International Ocean Governance

Indicator Type	Output
Revised	Indicator Removed
Justification	Multi-component narrative describes activities rather than measuring results. Issue covered by another indicator.



Indicator: Partnerships to Build Capacity for the Sustainable Use and Protection of Marine Resources

Indicator Type	Output
Revised	Indicator Removed
Justification	Multi-component narrative describes activities rather than measuring results. Issue covered by another indicator.



Indicator: Impact of Scientific Research on Marine Resource Decision-Making

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.








Indicator: Hectares of Coastal and Marine Ecosystems Under Management

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not provide context for result.



Indicator: Number of Coastal and Marine Policies, Laws, or Regulations Developed, Adopted, and Implemented

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not provide context for result. Issue covered by another indicator.

Strategic Goal 6: Social and Environmental Issues (continued)	
I/P: International Fisheries Commissions	
	Indicator: Great Lakes Fishery Commission (GLFC): Percentage of Habitat Controlled with Sea Lamprey Barriers
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
	Indicator: Northwest Atlantic Fisheries Organization (NAFO): Average Publishing and Correspondence Expenditure Per Document in Canadian Dollars
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
	Indicator: International Whaling Commission (IWC): Intersessional Meeting Costs as a Percentage of Total Meeting Costs
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
I/P: Conservation of Biological Diversity, Protected Areas, Forests, and Other Natural Resources	
	Indicator: Status of Agreements and Programs Related to Forest Conservation
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.
I/P: Global Climate Change	
	Indicator: Status of Bilateral Climate Change Partnerships
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Multi-component narrative describes activities rather than measuring results. Appropriate for internal management purposes only. Not reported to the general public.
	Indicator: International Treaties and Organizations
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Multi-component narrative describes activities rather than measuring results. Issue covered by another indicator.

Strategic Goal 7: Humanitarian Response

I/P: Humanitarian Assistance



Indicator: UNHCR Inventory Control: Value of Non-Expendable Items Procured/ Total Value of Recorded Non-Expendable Property Procured (PART Program: United Nations High Commissioner for Refugees)

Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.



Indicator: Reduction in Time Migrants From the Former Soviet Union Stay at Absorption Centers, Thereby Reducing Cost (PART Program: Humanitarian Migrants to Israel)

Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.

I/P: Refugee Admissions to the U.S.



Indicator: Total Average Cost per Refugee Arrival in the U.S.

Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.

I/P: Humanitarian Mine Action



Indicator: Percentage of Countries Targeted for End State* in 2009 That Are Meeting All Capacity-Building Targets as Defined in Their Country Plans

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Not easily understood by lay reader.






Indicator: Number of U.S. Program Countries in Sustainment or End State*

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Not easily understood by lay reader.



Indicator: Countries Reaching Sustainment of End State/ Cumulative Budget Authority

Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.

Strategic Goal 7: Humanitarian Response (continued)	
I/P: Partner Accountability	
	Indicator: Percentage of International Organization and NGO Partners That Take Corrective Action Within One Year of Receiving Negative Findings in Financial Audits
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.
I/P: Capacity Building	
	Indicator: Number of People and Number/Percent of Partner Institutions That Received Training and Technical Support
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Does not directly measure expected result.
	Indicator: Number of Institutions Reconstructed and Rehabilitated (Homes, Water/Sanitation Facilities, Schools, Markets, etc.)
Indicator Type	Output
Revised	Indicator Removed
Justification	The data for the number of institutions reconstructed and rehabilitated have not been reported by the USAID missions in a consistent, verifiable manner. As a result, USAID is unable to accurately measure the FY 2006 results, impact, "reason for shortfall" and "steps to improve" for this indicator.

Strategic Goal 8: Management and Organizational Excellence	
I/P: Operational Readiness	
	Indicator: Status of Operational Readiness - Development of Active & Reserve Response Corps
Indicator Type	Output
Revised	Indicator Removed
Justification	Does not directly measure expected result. Does not provide context for result. Indicator not well defined.
	Indicator: Average Number of Work Days Between Announcement Close and Offer (PART Program: USAID Operating Expenses)
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

Strategic Goal 8: Management and Organizational Excellence (continued)

I/P: Locally Engaged Staff



Indicator: Percent of Family Members Employed Overseas

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

I/P: Leverage Technology



Indicator: Technology-Based Distance Learning (DL) Enrollments

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

I/P: Overseas Schools



Indicator: Number of Advanced Placement Exams Taken by Students in Department-Assisted Schools

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Indicator not used.

I/P: Secure Global Network and Infrastructure









Indicator: Level of Global Network Availability

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Data for this indicator is consolidated under the indicator "progress towards centralized, secure, and modern global IT infrastructure."



Indicator: Status of Implementation of Information Security Program With the Resources and in the Time Periods Required by the Federal Information Security Management Act (FISMA)

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

Strategic Goal 8: Management and Organizational Excellence (continued)	
I/P: Modern, Worldwide, Integrated Messaging	
	Indicator: Level of Access to International Affairs Information and IT Support for Public Diplomacy
Indicator Type	Outcome
Revised	Indicator Removed
Justification	Multi-component narrative describes activities rather than measuring results. Appropriate for internal management purposes only. Not reported to the general public.
I/P: Diplomatic Security / Worldwide Security Upgrades	
	Indicator: Number of Staff and Time Needed to Complete Background Investigation Cases
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
	Indicator: Replacement of Armored Vehicles
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.
	Indicator: Installation of DOS Access Control Systems (ACS)
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.
I/P: Capital Security Construction Program	
	Indicator: Ratio of Construction Management Costs to Total LROBP Construction Project Costs for Projects in Excess of \$25 Million
Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.
	Indicator: Percent of Capital Security Construction Projects Completed Within the Schedule Authorized in the Construction Contracts
Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

Strategic Goal 8: Management and Organizational Excellence (continued)

I/P: Capital Security Construction Program (continued)



Indicator: Percent of Capital Security Construction Projects Completed Within the Authorized Budget

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

I/P: Foggy Bottom Renovation/ Consolidation



Indicator: Renovation of the Harry S Truman Building (HST)

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.



Indicator: ECA/IIP Relocation to Foggy Bottom

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

I/P: Integrate Budget and Performance



Indicator: State Department Budget and Performance Integration (President's Management Agenda, OMB Scoring)

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Included in PMA status report in Management's Discussion and Analysis.



Indicator: Implementation of Central Financial Planning System (CFPS) Modules

Indicator Type	Outcome
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

Strategic Goal 8: Management and Organizational Excellence (continued)

I/P: Improved Financial Performance



Indicator: State Department - Improved Financial Performance (President's Management Agenda, OMB Scoring)

Indicator Type	Output
Revised	Indicator Removed
Justification	Included in PMA status report in Management's Discussion and Analysis.



Indicator: Number of Federal Managers' Financial Integrity Act (FMFIA) and Auditor-Identified Material Weaknesses

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.



Indicator: Procurement Cost-Effectiveness Ratio (Millions of Contract and Grant Dollars Awarded per Procurement Employee) (PART Program: USAID Operating Expenses)

Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to general public.



Indicator: Status of Implementation of Joint Financial Management System (JFMS)

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public. Issue covered by another indicator.

I/P: Percentage of Service Contract Dollars That Are Performance-Based (Department-wide)



Indicator: Percentage of Service Contract Dollars That Are Performance-Based (Department-wide)

Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.

Strategic Goal 8: Management and Organizational Excellence (continued)

I/P: Competitive Sourcing



Indicator: Competitive Sourcing

Indicator Type	Efficiency
Revised	Indicator Removed
Justification	Reported in separate Department of State Efficiency Measures Appendix.

I/P: Allowances



Indicator: Status of E-Allowances System

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

I/P: Records and Publishing Services



Indicator: Record Declassification Backlog Reduction

Indicator Type	Output
Revised	Indicator Removed
Justification	Appropriate for internal management purposes only. Not reported to the general public.

I/P: Customer-Oriented Management Services



Indicator: Average "Margin of Victory" on Customer Service Survey for Management Offices

Indicator Type	PART Output
Revised	Indicator Removed
Justification	USAID did not complete an Agency-wide customer survey in FY 2006.

APPENDIX B

ABBREVIATIONS AND ACRONYMS

A/AID	Office of the Administrator	AERA	Accelerating Economic Recovery in Asia
A&A	Acquisition and Assistance	AFDB	African Development Bank
AACD	Activity Assistance Completion Date	AFDF	Africa Development Fund
AAD	Activity Approval Document	AFR	Africa Bureau
AAEF	Albanian-American Enterprise Fund	AG	Attorney General
AAFLI	Asian-American Free Labor Institute	AGEXPRONT	Nontraditional Exporters' Guild (Guatemala)
AATF	African Agricultural Technology Foundation	AGILE	Accelerated Growth, Investment, and Liberalization with Equity
ABA	American Bar Association	AGOA	Africa Growth and Opportunities Act
ABC	Abstinence, Being Faithful and Using Condom Approach	AIDS	Acquired Immune Deficiency Syndrome
ABEL	Advancing Basic Education and Literacy	AIDSCAP	Acquired Immunodeficiency Syndrome Control and Prevention Project
ACDI	Agriculture Cooperation Development International	AIFLD	American Institute for Free Labor Development
ACDI	Agricultural Cooperative Development Institute	AIHA	American International Health Alliance
ACI	Andean Counterdrug Initiative	AIN	Integrated Child Care (English translation)
ACILS	American Center for International Labor Solidarity	ALGAS	Asia Least Cost Greenhouse Gas Abatement Strategy
ACTOA	African Contingency Operations Training and Assistance program	ALO	Association Liaison Office
ADB	Asian Development Bank	AMA	Agreement on Movement and Access
ADEA	Association for the Development of Education in Africa	AMIR	Access to Micro-Finance and Implementation of Policy Reform
ADEX	Exporters' Association (Peru)	AMR	Anti-Microbial Resistance
ADF	African Development Foundation	ANA	Afghan National Army
ADP	Automated Data Processing	ANACAFE	Guatemala' National Coffee Association
ADR	Alternative Dispute Resolution	ANE	Asia and Near East Bureau
ADS	Automated Directives System	ANERA	American Near East Refugee Aid
AED	Academy for Educational Development	AOJ	Administration of Justice
AEEB	Assistance to Eastern Europe and the Baltics	AOJS	Administration of Justice Support
AELGA	Africa Emergency Locust and Grasshopper Assistance	APAC	AIDS Prevention and Control

APEC	Asia-Pacific Economic Cooperation	CAAEF	Central Asian - American Enterprise Fund
APEDA	Agricultural Products Export Development Authority	CABEI	Central American Bank for Economic Integration
APPT	Abuse Prevention and Protection Team	CABIO	Collaborative Agricultural Biotechnology Initiative
APR	Agricultural Policy Reform	CAC	Community Access Center
APRP	Agricultural Policy Reform Program	CACEDERF	Central America and Caribbean Emergency Disaster Relief Fund
AREP	Accelerated Reform for Enterprise Promotion	CAFTA	Central America Free Trade Agreement
ARI	Acute Respiratory Infection	CAI	Creative Associates Incorporated
ARV	Anti-Retroviral Vaccines	CAIC	Caribbean Association of Industry and Commerce
ASHA	American Schools and Hospitals Abroad	CAMP	Coastal Aquifer Management Program
ATA	Anti-Terrorism Assistance	CAP	Counterpart Alliance for Partnership Program
ATFL	American Task Force in Lebanon	CAPAS	Central American Protected Areas System
ATI	Appropriate Technology International	CAPEL	Center for the Promotion of Electoral Assistance
ATRIP	Africa Trade and Investment Program	CARE	Cooperative for Assistance and Relief Everywhere, Inc.
AUB	American University of Beirut	CAREC	Caribbean Epidemiology Center
AUSAID	Australia Agency for International Development	CARICOM	Caribbean Community
AVRDC	Asian Vegetable Research and Development Center	CARPE	Central African Regional Program for the Environment
AVSC	Access for Voluntary Surgical Contraceptive	CATIE	Center for Tropical Agriculture Investigations and Studies
AWACS	AID Worldwide Accounting and Control System	CBFRM	Community-based Forest Resource Management
BASIC	Basic Support for Institutionalized Child Support	CBJ	Congressional Budget Justification
BBSA	Basic Business Skill Acquisition	CBNRM	Community-based Natural Resource Management
BCN	Biodiversity Conservation Network	CBO	Community-Based Organization
BIGUF	Bangladesh Independent Garment Workers Union Federation	CCA	Clinger-Cohan Act
BIT	Bilateral Investment Treaty	CCAD	Central American Commission for Environment and Development
BOD	Biochemical Oxygen Demand	CCM	Country Coordinating Mechanism
BOOT	Build-Own-Operate-Transfer	CCP	Code of Criminal Procedures
BOT	Build-Operate-Transfer	CCT	Cooperative Coffee Timor
BRAC	Bangladesh Rural Advancement Committee	CDC	Centers for Disease Control and Prevention
BSM	Business Systems Modernization	CDIE	Center for Development Information and Evaluation
BTEC	Business Transformation Executive Committee	CDO	Cooperative Development Organization
CA	Cooperating Agency		

CDP	Cambodian Defenders Project	CIP	Commodity Import Program
CDR	Cooperative Development Research Program (U.S.-Israel)	CIT	Communities in Transition
CECI	Canadian Center for International Studies and Cooperation	CITES	Convention of International Trade in Endangered Species
CE-DAT	Complex Emergencies Database	CLD	Consortium for Legislative Development
CEDPA	Center for Development and Population Activities	CLD/SUNY	Center for Legislative Development, State University of New York, Albany
CEE	Central and Eastern Europe	CLDP	Commercial Law Development Program
CEELI	Central and East European Law Institute	CLUSA	Cooperative League of the United States of America
CEP	Community Empowerment Program	CMM	Conflict Management and Mitigation
CEPAL	Economic Commission for Latin America	CMM	Country Coordinating Mechanism
CEPPS	Consortium for Elections and Political Processes Strengthening	CMR	Crude Mortality Rate
CERTI	Complex Emergency Response and Transition Initiative	CMS	Commercial Markets Strategy
CETTI	Centers of Excellence in Teacher Training Initiative	CNG	Compressed Natural Gas
CEWARN	Conflict Early Warning Network	CO2	Carbon Dioxide
CFE	Conventional Forces in Europe Treaty	COE	Council of Europe
CFET	Consolidated Fund for East Timor	COEN	El Salvador Disaster Preparedness Organization
CFO	Chief Financial Officer	COMESA	Common Market for Eastern and Southern Africa
CG	Consultative Group	COMURES	Corporation of Municipalities in El Salvador
CGAP	Consultative Group to Assist the Poorest	CONRED	National Disaster Coordinating Committee (Guatemala)
CGIAR	Consultative Group for International Agricultural Research	CONTIERRA	Land Conflict Resolution Commission (Guatemala)
CHF	Cooperative Housing Foundation	COOP	Continuity of Operations
CIA	Central Intelligence Agency	COP	Community of Practice
CIDA	Canadian International Development Agency	COTS	Commercial off the Shelf
CIF	Capital Investment Fund	CP	Congressional Presentation (now Congressional Budget Justification)
CIFOR	Center for International Forestry Research	CPA	Coalition Provisional Authority (Iraq)
CILSS	Permanent Interstate Committee for the Control of Drought in the Sahel	CPIC	Capital Planning and Investment Control
CIMMY	International Maize and Wheat Improvement Center	CPP	Comprehensive Post Partum Center
CIO	Chief Information Officer	CPR	Contraceptive Prevalence Rate
		CRED	Centre for Research on the Epidemiology of Disasters

CRM	Coastal Resources Management	DDR	Disarmament, Demobilization, and Reintegration
CRS	Catholic Relief Services	DEVTA	Deworming and Enhanced Vitamin A
CRSP	Collaborative Research Support Program	DFA	Development Fund for Africa
CSD	Child Survival and Diseases Fund (now Child Survival and Health Program Fund)	DfID	Department for International Development, United Kingdom
CSD	Commission on Sustainable Development	DG	Democracy and Governance
CSE	Colombo Stock Exchange	DH	Direct Hire
CSG	Council of State Governments	DHHS	Department of Health and Human Services
CSH	Child Survival and Health Programs Fund	DHRF	Democracy and Human Rights Fund
CSM	Contraceptive Social Marketing	DHS	Demographic Health Survey
CSO	Civil Society Organization	DIET	District Institute of Education and Training
CSW	Commercial Sex Workers	DIMS	Democratic Indicators Monitoring Survey
CT	Cash Transfer	DOD	Department of Defense, U.S. Government
CTAG	Counter-Terrorism Action Group	DOE	Department of Energy, U.S. Government
CTC	Counterterrorism Committee	DOJ	Department of Justice, U.S. Government
CTED	Counterterrorism Executive Directorate	DOP	Declaration of Principles on Interim Self-Governing Arrangement
CVA	Conflict Vulnerability Assessment	DOS	Department of State, U.S. Government
CWS	Church World Services	DOT	Department of Treasury, U.S. Government
CY	Calendar Year	DOTS	Directly Observed Therapy, Short Course
CYP	Couple-Years' Protection	DP	Democracy Partnership
DA	Development Assistance	DPEP	District Primary Education Program
DAC	Development Assistance Committee (OECD)	DPT	Diphtheria, Pertussis and Tetanus
DAF	Development Assistance Fund	DPT3	Diphtheria, Pertussis, Tetanus Immunization Series
DAI	Development Alternatives International	DRG	Diagnostic -Related Group
DAP	Development Activity Proposal	DRI	Development Readiness Initiative (USAID)
DART	Disaster Assistance Response Team	DRI	Diplomatic Readiness Initiative (Department of State)
DBO	Design-Build-Operate	DRP	Demobilization and Rehabilitation Program (World Bank)
DCA	Development Credit Authority	DSP	Development Support Program
DCHA	Democracy, Conflict and Humanitarian Assistance Bureau (USAID)	DTT	Deloitte Touche Tohmatsu
DCOF	Displaced Children and Orphans Fund	DVS	Democratic Values Survey
DCP	Development Credit Program		

EA	Enterprise Architecture	ENI	Europe and New Independent States (now Europe and Eurasia)
EA	Environmental Assessment	ENR	Environment and Natural Resources
EAC	East African Community	EO	Executive Order
EAGER	Equity and Growth through Economic Research	EOP	Office of Equal Opportunity Programs
EAI	Enterprise for the Americas Initiative	EPA	Environmental Protection Agency, U.S. Government
EAP	Environmental Action Plan	EPI	Expanded Program of Immunization
EAPEI	East Asia and Pacific Environmental Initiative	EPRA	Economic Policy Resource Center
EBRD	European Bank for Reconstruction and Development	EPSP	Economic Policy Support Project
EC	European Community	ERF	Emergency Response Fund
ECEP	Energy Conservation and Environment Project	ERMA	Emergency Refugees and Migration Assistance
ECHO	European Commission Humanitarian Organization	ES	Office of the Executive Secretariat
ECLAC	Economic Commission for Latin America and the Caribbean	ESAF	Extended Structural Adjustment Facility (International Monetary Fund)
ECOMOG	Economic Community of West African States Monitoring Group	ESCOs	Energy Service Companies
ECOWAS	Economic Community of West African States	ESEG	Energy Security for Economic Growth
ECU	European Currency Unit	ESF	Economic Support Fund
EDDI	Education for Development and Democracy Initiative	ETU	Egyptian Technology University
E&E	Europe and Eurasia Bureau	EU	European Union
EE	Emergency and Evacuation	EU/PHARE	European Union - Poland, Hungary, Albania, Romania, Estonia
EEAA	Egyptian Environmental Affairs Agency	FANTA	Food and Nutrition Technical Assistance
EEDC	Economic Entrepreneurial Development Center	FAO	Food and Agriculture Organization (United Nations)
EEHC	Electricity Holding Company	FAR	Fixed Amount Reimbursable
EEPP	Egypt Environmental Policy Program	FATF	Financial Action Task Force
EG	Economic Growth	FBO	Faith-Based Organization
EGAT	Economic Growth, Agriculture and Trade Bureau (USAID)	FDA	Food and Drug Administration, U.S. Government
EIA	Environmental Impact Assessment	FDI	Foreign Direct Investment
EIB	European Investment Bank	FEMA	Federal Emergency Management Agency, U.S. Government
EMED	Entrepreneur Management and Executive Development	FEWS	Famine Early Warning System
EMPS	Environment Managed for Prosperity and Sustainability	FFMIA	Federal Financial Management Improvement Act

FFP	Food for Peace	GAVI	Global Alliance for Vaccines and Immunization
FFW	Food for Work	GATT	General Agreement on Tariffs and Trade
FH	Freedom House	GC	Office of the General Counsel
FH/FNN	Freedom House/National Forum Foundation	GCA	Global Coalition for Africa
FIAS	Foreign Investment Advisory Service	GCC	Global Climate Change
FICCI	Federation of Indian Chambers of Commerce and Industry	GDA	Global Development Alliance Secretariat
FINCA	Foundation for International Community Assistance	GDF	Global Drug Facility
FLAG	Firm Level Assistance Group	GDP	Gross Domestic Product
FMIP	Financial Management Improvement Act	GEF	Global Environment Facility
FORWARD	Fostering Resolution of Water Resources Disputes	GESAMP	Group of Experts on the Scientific Aspects of Marine Environmental Protection
FP	Family Planning	GESI	Global Environmental Sanitation Initiative
FREEDOM	Freedom for Russia and Emerging Eurasian Democracies and Open Markets Support Act of 1992 (FREEDOM Support Act)	GFATM	Global Fund to Fight AIDS, Tuberculosis, and Malaria
FRM	Forest Resources Management	GH	Global Health Bureau (USAID)
FSA	FREEDOM Support Act	GHAI	Greater Horn of Africa Initiative
FSI	Financial Systems Integration	GHG	Greenhouse Gas
FSO	Foreign Service Officer	GHSAG	Global Health Security Action Group
FSVC	Financial Services Volunteer Corps	GIE	Gaza Industrial Estate
FTA	Free Trade Agreement	GIN	Greening of Industry Network
FTAA	Free Trade Area of the Americas	GIS	Geographic Information System
FTE	Full Time Equivalency	GITM	Global Information Technology Modernization
FtF	Farmer to Farmer Program	GLI	Great Lakes Initiative
FWWB	Friends of Women's World Banking	GLJI	Great Lakes Justice Initiative
FY	Fiscal Year	GNP	Gross National Product
G-8	Group of Eight (leading industrialized nations consisting of Canada, France, Germany, Italy, Japan, Russia, United Kingdom, and United States)	GOS	Government of Sudan
GAI	Global AIDS Initiative	GPA	Global Program of Action for the Protection of the Marine Environment from Landing-based Activities
GAIN	Global Alliance for Improved Nutrition	GPRA	Government Performance and Results Act (P.L. 103-62)
GAM	Global Acute Malnutrition	GREGI	Gobi Regional Growth Initiative
GAO	General Accounting Office	GSA	General Services Administration
		GSP	General System of Preference

GSU	Georgia State University	ICLARM	International Center for Living Aquatic Resources Management
GTN	Global Technology Network	ICNL	International Center for Not-For-Profit Law
GTZ	German Agency for Technical Cooperation	ICRC	International Committee of the Red Cross
HA	Hectare	ICZM	Integrated Coastal Zone Management
HBCUs	Historically Black Colleges and Universities	ID	Infectious Diseases
HCC	Historical Clarification Commission	IDA	International Development Assistance
HG	Housing Guaranty	IDA	International Disaster Assistance (now International Disaster and Famine Assistance)
HIID	Harvard Institute of International Development	IDB	Inter-American Development Bank
HIPC	Heavily Indebted Poor Countries	IDE	International Development Enterprises
HIV	Human Immunodeficiency Virus	IDEE	Institution for Democracy in Eastern Europe
HKI	Helen Keller International	IDFA	International Disaster and Famine Assistance
HMHC	Health Maintenance and Health Care	IDP	Internally Displaced Person
HMO	Health Maintenance Organization	IDSR	Integrated Disease Surveillance and Response
HPSP	Health Policy Support Program	IEA	International Energy Agency
HRC	Human Rights Commission	IEC	Information, Education and Communication
IACCC	Inter-Agency Climate Change Committee	IESC	International Executive Service Corps
IAF	Inter-American Development Foundation	IFAD	International Fund for Agricultural Development
IARC	International Agricultural Research Center	IFC	International Finance Corporation
IAS	International Accounting Standards	IFDC	International Fertilizer Development Center
IAVI	International AIDS Vaccine Initiative	IFES	International Foundation for Electoral Systems
IBRA	Indonesian Bank Restructuring Agency	IFESH	International Foundation for Education and Self Help
IBRD	International Bank for Reconstruction and Development (World Bank)	IFI	International Financial Institute
IBTC	International Business and Technical Consultants	IFPP	International Relief Partnership Program
ICASS	International Cooperative Administrative Support Services	IFOR	Implementation Force (NATO)
ICDDR	International Center for Diarrheal Disease Research	IFPRI	International Food Policy Research Institute
ICDS	Integrated Child Development Services	IFPS	Innovations in Family Planning Services
ICE	International Coordination Exercise	IFRC	International Federation of the Red Cross
ICICI	Industrial Credit and Investment Corporation of India	IG	Inspector General
ICITAP	International Criminal Investigation and Training Assistance Program	IHE-Delft	International Institute for Infrastructural, Hydraulic, and Environmental Engineering

IHRIG	International Human Rights Law Group	ISA	Initiative for Southern Africa
IIDH	Inter-American Institute of Human Rights	ISAF	International Security Assistance Force
ILO	International Labor Organization	ISAR	Institute on Soviet - American Relations
ILRF	International Labor Rights Fund	ISBO	Institutional Strengthening for Business Opportunities
ILSI	International Life Sciences Institute	ISO	International Export Standard
IMCI	Integrated Management of Childhood Illnesses	IT	Information Technology
IMET	International Military Education and Training	ITSH	Internal Transport, Shipping and Handling
IMF	International Monetary Fund	IUD	Inter-Uterine Device
IMR	Integrated Managing for Results	IVCHS	Improved Village and Community Health Service Program
IMR	Infant Mortality Rate	IVS	International Voluntary Services
IMT	Irrigation Management Transfer	JAFPP	Jordan Association of Family Planning
INC	International Narcotics Control (State Department)	JBIC	Japanese Bank for International Development
INCLE	International Narcotics Control and Law Enforcement	JCG	Joint Consultative Group
INCLEN	International Clinical Epidemiology Network	JFMIP	Joint Financial Management Improvement Program
INDRA	Indonesia Debt Restructuring Agency	JHPIEGO	Johns Hopkins Program Providing Reproductive Health
INL	International Narcotics and Law Enforcement (State Department)	JHU/PCS	Johns Hopkins University/Population Communication Services
IO	International Organization	JICA	Japanese International Cooperation Agency
IOM	International Organization for Migration	JSI	John Snow Incorporation
IPEC	International Program on the Elimination of Child Labor	JUSBP	Jordan U.S. Business Partnership
IPO	International Public Organization	JVA	Jordan Valley Authority
IPPF	International Planned Parenthood Federation	JWC	Joint Water Committee
IPR	Intellectual Property Rights	KfD	Knowledge for Development
IQC	Indefinite Quantity Contract	KFOR	Kosovo Force
IR	Intermediate Result	KG	Kilogram
IRDP	Integrated Rural Development Program	KHANA	Khmer HIV/AIDS Alliance
IREX	International Research and Exchanges Board	LAC	Latin America and the Caribbean Bureau
IRI	International Republican Institute	LAF	Lebanese Armed Forces
IRIS	Center for Institutional Reform in the Informal Sector	LAU	Lebanese American University
IRM	Information Resource Management	LC	Local Currency
IRRF	Iraq Relief and Reconstruction Fund		

LE	Egyptian Pound	MHO	Mutual Health Organizations
LEB	Locally Elected Body	MILGP	Military Group
LEWS	Livestock Early Warning System	MINUGUA	United Nations Verification Mission for Guatemala
LGU	Local Government Unit	MIS	Management Information System
LMI	Lower-Middle-Income	MMR	Maternal Mortality Rate
LPA	Legislative and Public Affairs Bureau	MNE	Ministry of National Education
LTTE	Liberation Tigers of Tamil Elam	MNLF	Moro National Liberation Front
LWVF	Patrick J. Leahy War Victims Fund	MOA	Ministry of Agriculture
M	Management Bureau (USAID)	MOE	Ministry of Education
MACS	Mission Accounting and Control System	MOE	Ministry of Environment
MAFF	Ministry of Agriculture Forestry and Fisheries	MOEYS	Ministry of Education, Youth and Sports
MAI	Multilateral Assistance Initiative	MOF	Minister of Finance
MANPADS	Man-Portable Air Defense Systems	MOH	Ministry of Health
MAP	Market Access Program	MOHHC	Ministry of Health and Health Care
MAP	Morocco Agribusiness Promotion	MOHP	Ministry of Health and Population
MBA	Masters of Business Administration	MOJ	Ministry of Justice
MBIT	Masters of Business in Information Technology	MOLG	Ministry of Local Government
MCA	Millennium Challenge Account	MOMRA	Ministry of Municipal and Rural Affairs
MCC	Millennium Challenge Corporation	MOPH	Ministry of Public Health
MCEI	Municipal Coastal Environmental Initiative	MOST	Micronutrient Operational Strategies and Technologies
MCH	Maternal and Child Health	MOU	Memorandum of Understanding
MCM	Million Cubic Meters	MP	Member of Parliament
MDB	Multilateral Development Bank	MPF	Multiproject Financing Facility
M&E	Monitoring and Evaluation	MPM	Management Policy and Metrics
MEA	Middle East and North Africa	MPMS	Management Policy and Metrics Staff
MEG	Morocco Education for Girls	MPP	Mission Performance Plan
MEPI	Middle East Partnership Initiative	MPRP	Mongolian People's Revolutionary Party
MERC	Middle East Regional Cooperation	MRA	Migration and Refugee Assistance
MES	Mongolian Energy Sector Project	MSE	Micro and Small Enterprises
MFA	Microenterprise Finance	MSED	Micro and Small Enterprise Development
MFI	Microfinance Institution	MSH	Management Sciences for Health

MSME	Micro, Small and Medium Enterprise	NICS	Nutrition Information in Crisis Situations
MT	Metric Tons	NID	National Immunization Day
MTCT	Mother-to-Child Transmission	NIH	National Institutes of Health
MTT	Mobile Task Team	NIS	New Independent States of the Former Soviet Union (now Independent States of the Former Soviet Union)
MVCS	Most Valuable Companies	NMS	New Management System
MW	Megawatt	NOAA	National Oceanic and Atmospheric Administration
MWI	Ministry of Water and Irrigation	NORAD	Norwegian Aid
NA	Not applicable, or Not Available	NPA	Non-Project Assistance
NACP	National AIDS Control Program	NPI	New Partnership Initiative
NADR	Nonproliferation, Antiterrorism, Demining and Related Programs	NPR	National Performance Review
NAMRU-3	Naval Medical Research Unit	NRECA	National Rural Electric Cooperative Administration
NAPA	National Academy for Public Administration	NRM	Natural Resources Management
NAS	Narcotic Affairs Section (State Department)	NTA	New Transatlantic Agenda
NASA	National Aeronautics and Space Administration	NTE	Non-Traditional Export
NASDA	National Association of State Development Agencies	NTFP	Non-Traditional Forest Products
NATO	North Atlantic Treaty Organization	NWI	Ministry of Water and Irrigation
NBG	National Bank of Georgia	OAS	Organization of American States
NCBA	National Cooperative Business Association	OAU	Organization of African Unity
NCJS	National Center for Judicial Studies	ODA	Official Development Assistance
NDI	National Democratic Institute	OE	Operation Expenses
NEA	Near Eastern Affairs	OECD	Organization for Economic Cooperation and Development
NEAP	National Environmental Action Plan	OECS	Overseas Economic Cooperation Fund
NED	National Endowment for Democracy	OECS	Organization of Eastern Caribbean States
NED	New Enterprise Development	OFDA	Office of Foreign Disaster Assistance (USAID)
NEP	New Entry Professional	OHCHR	Office of the High Commissioner for Human Rights (United Nations)
NEPAD	New Partnership for Africa's Development	OIG	Office of Inspector General (USAID)
NET	NIS Exchanges and Training	OMB	Office of Management and Budget
NFALP	Non-Formal and Adult Literacy Program	OPEC	Organization of Petroleum Exporting Countries
NFC	National Finance Center		
NGO	Non-Governmental Organization		

OPIC	Overseas Private Investment Corporation	PIP	Parks in Peril
OPIN	Online Presidential Initiatives Network	PIPA	Palestinian Investment and Promotion Agency
OPV	Oral Polio Vaccine	PL	Public Law
ORS	Oral Rehydration Salts	PLANTE	National Alternative Development Plan (Colombia)
ORS/T	Oral Rehydration Salts/Therapy	PLC	Palestinian Legislative Council
ORT	Oral Rehydration Therapy	PLN	Indonesian National Electric Company
OSCE	Organization for Security and Cooperation in Europe	PLO	Palestinian Liberation Organization
OSDBU/MRC	Office of Small and Disadvantaged Business Utilization/Minority Resource Center	PMA	Palestinian Monetary Authority
OTI	Office of Transition Initiatives (USAID)	PMA	President's Management Agenda
OVC	Orphans and Vulnerable Children	PMC	Pune Municipal Corporation
PA	Palestinian Authority	PMO	Program Management Office
PACD	Project Assistance Completion Date	PMP	Performance Monitoring Plan
PACT	Private Agencies Collaborating Together	PMTCT	Prevention of Mother-to-Child AIDS Transmission
PACT	Program for the Advancement of Commercial Technology	PMTI	Presidential Management Training Initiative
PAHO	Pan American Health Organization	PNFPP	Philippine National Family Planning Program
PAL	Planning, Achievement, and Learning	POP	Persistent Organic Pollutant
PART	Program Assessment and Rating Tool	PPC	Policy and Program Coordination Bureau (USAID)
PASA	Participating Agency Service Agreement	PPG7	Pilot Program to Conserve the Brazilian Rainforest, Group of 7
PATH	Program for Appropriate Technologies in Health	PREAL	Program for Education Reform in the Americas
PC	Palestinian Council	PRIME	Program for Innovation in Microenterprise
PDF	Power Development Fund	PRIME	Primary Providers' Training and Education in Reproduction
PED	Provincial Environment Departments	PRM	Population, Refugees, and Migration (State Department)
PERPP	Public Enterprise Reform and Privatization Program	PRSP	Poverty Reduction Strategy Paper
PEPFAR	President's Emergency Plan for AIDS Relief	PSC	Personal Service Contract
PES	Policy Environment Score	PSI	Population Services International
PHC	Primary Health Care	PSIP	Procurement System Improvement Project
PHCI	Primary Health Care Initiative	PSO	Private Sector Organization
PHN	Population, Health and Nutrition	PVC	Private Voluntary Cooperation
PIEFZA	Palestinian Industrial and Free Zone Authority	PVO	Private and Voluntary Organization
PIL	Public Interest Litigation		

PW	Price-Waterhouse	SEBI	Securities and Exchange Board of India
PWA	Palestinian Water Authority	SEC	Office of Security
PWC	PricewaterhouseCoopers	SEC	Securities and Exchange Commission
QCHT	Quality Control of Health Technologies	SEED	Support for East European Democracy
QIZ	Qualifying Industrial Zones	SEI	State Environmental Initiative
RACHA	Reproductive and Child Health Alliance	SEP	Senior Executive Program
RCSA	Regional Center for Southern Africa (USAID)	SET	Supreme Electoral Tribunal
RCSP	Rural Civil Society Program	SIGN	Safe Injection Global Network
RDS	Regional Development and Support	SIWM	Souss-Massa Integrated Water Resources
REDSO	Regional Economic Development Support Office (USAID)	SMART	Standard Monitoring of Relief and Transitions
RH	Reproductive Health	SME	Small and Medium-sized Enterprises
RHUDO	Regional Housing and Urban Development Office (USAID)	SME	Small and Micro-Enterprises
RIG	Regional Inspector General (USAID)	SMME	Small, Medium and Micro Enterprises
ROL	Rule of Law	SO	Strategic Objective
ROT	Rehabilitate-Operate-Transfer	SOE	State-Owned Enterprise
RRB	Regional Rural Banks	SOW	Scope of Work
RSD	Regional Sustainable Development Office (USAID)	SPA	Special Program of Assistance
RTI	Research Triangle Institute	SPLA	Sudan People's Liberation Army
RTII	Regional Trade and Investment Initiative	SPO	Special Objective
SAARC	South Asian Association for Regional Cooperation	SPR	Sector Policy Reform
SACU	South African Customs Union	SPRP	Sector Policy Reform Program
SADC	Southern Africa Development Community	SPS	Sanitary and Phyto-sanitary Standard
SAEDF	Southern Africa Enterprise Development Fund	SRII	Standard Research Institute International
SAGA	Strategies and Analyses for Growth and Access	SRP	Sahel Regional Program
SAGE	Strategies for Advancing Girls Education	SSH	Special Self-Help Program
SAI	Special Assistance Initiative	SSRC	Social Science Research Council
SARI	South Asia Regional Initiative	SSMSC	Stock Market State Commission (Ukraine)
SCA	Supreme Council for Antiquities	STD	Sexually Transmitted Disease
SDF	Special Development Fund	STI	Sexually Transmitted Infection
SEATO	Southeast Asia Treaty Organization	TAACS	Technical Advisors for AIDS and Child Survival

TACIS	Technical Assistance for the Commonwealth of Independent States, European Union	UNCH/HRC	UN Commission on Human Rights/Human Rights Council
TAF	The Asia Foundation	UNCHS	United Nations Center for Human Settlements (Habitat)
TB	Tuberculosis	UNDB	United Nations Development Bank
TBD	To be Determined	UNDCP	United Nations Drug Control Program
TCB	Trade Capacity Building	UNDP	United Nation Development Program
TDA	Tourism Development Authority	UNDPKO	United Nations Department for Peacekeeping Operations
TFCA	Tropical Forest Conservation Act	UNECE	United Nations Economic Commission for Europe
TFET	Trust Fund for East Timor	UNEP	United Nations Environment Program
TFR	Total Fertility Rate	UNESCO	United Nations Educational, Scientific and Cultural Organization
TI	Transition Initiatives	UNFCCC	United Nations Framework Convention on Climate Change
TIFA	Trade and Investment Framework	UNFPA	United Nations Population Fund
TIP	Terrorist Interdiction Program	UNGA	United Nations General Assembly
TISS	Tata Institute of Social Sciences	UNHCR	United Nations High Commissioner for Refugees
TN	Tamil Nadu	UNHRC	United Nations Human Rights Commission
TNC	The Nature Conservancy	UNICEF	United Nations Children's Fund
TR&D	Tropical Research and Development	UNIFEM	United Nations Fund for Women
TRA	Telecommunications Regulatory Agency	UNIOSIL	UN Integrated Office for Sierra Leone
TRADE	Trade for African Development and Enterprise Initiative	UNMIL	UN Mission in Liberia
TRG	Triangle Research Group	UNMIS	UN Mission in Sudan
TRM	Tadla Resources Management	UNOPS	United Nations Operations Support
TSG	The Services Group	UNRWA	United Nations Relief and Works Agency
UC	Union Council	UNSCR	Nations Security Council Resolution
UECP	Urban Environmental Credit Program	USUN	U.S. Mission to the UN
UES	Urban Environmental Services	UNTAET	United Nations Transitional Authority for East Timor
UK	United Kingdom	URC	University Research Corporation
ULP	University Linkages Project	US	United States
UMCOR	United Methodist Committee on Relief	USACE	United States Army Corps of Engineers
UN	United Nations	USAEP	U.S.-Asia Environmental Partnership
UNAIDS	United Nations Joint Program on HIV/AIDS		
UNAMSIL	UN Mission in Sierra Leone		

USAID	United States Agency for International Development	WHO	World Health Organization
USDA	United States Department of Agriculture	WID	Women in Development
USDH	United States Direct Hire	WMD	Weapons of Mass Destruction
USEA	United States Energy Association	WMO	World Meteorological Organization
USF	University of San Francisco	WOCCU	World Council of Credit Unions
USFS	United States Forest Service	WRS	Water Resource Sustainability
USFDA	U.S. Food and Drug Administration	WSSCC	Water Supply and Sanitation Collaborative Council
USG	United States Government	WSSD	World Summit on Sustainable Development
USIA	United States Information Agency	WTO	World Trade Organization
USIS	United States Information Service	WWF	World Wildlife Fund
USSR	Union of Soviet Socialist Republics	YMCA	Young Men's Christian Association
USTR	United States Trade Representative		
UTC	United Technologies Corporation		
VC	Vulnerable Children		
VCT	Voluntary Counseling and Testing		
VfP	Volunteers for Prosperity		
VHS	Voluntary Health Services		
VITA	Volunteers in Technical Assistance		
VOA	Voice of America		
VOCA	Volunteers in Overseas Cooperative Assistance		
VOT	Victims of Torture		
VSC	Voluntary Surgical Contraceptive		
WAEN	West Africa Enterprise Network		
WAJ	Water Authority of Jordan		
WARP	West African Regional Program		
WB	World Bank (International Bank for Reconstruction and Development)		
WCC	World Coast Conference		
WCF	Working Capital Fund		
WFF	World Wildlife Federation		
WFP	World Food Program (United Nations)		

ACKNOWLEDGMENTS AND CONTACT INFORMATION

USAID's FY 2006 Performance and Accountability Report was produced with the energies and talents of Agency staff in Washington, D.C. and our Missions around the world. To these dedicated individuals we would like to offer our sincerest thanks and appreciation.

In particular, we would like to recognize the following individuals for their contributions:

PAR Core Team: Pat Adams, Mekonnen Berhe, Christine Byrne, Nan Dearborn, Beverly McDonald, and Gloria White

Office of the USAID Administrator:

Colleen Allen and Joanne Giordano

Office of the Chief Financial Officer:

Lisa Fiely, CFO; David Ostermeyer, Deputy CFO for Washington; Cynthia Pruett, Deputy CFO for Overseas Operations; and Cathy Collins, Chief, Cash Management and Payments Division.

Bureau for Policy and Program Coordination:

William McCormick and Theresa Stoll

Bureau PAR Coordinators:

Charisse Adamson, Robert Baker, Jeff Evans, Helen Glaze, Katie Hamlin, Melissa Joy, Subhi Medhi, Sharon Phillips, Anne Ralte, Kathryn Stratos, George Thompson and Richard Whitaker

Department of State, Office of the Director of Foreign Assistance

Daniel Corle, Dr. Bradford T. Greene, Parrie Henderson, Shelby Hunt, Frances Marine, Tom Rishoi and Nick Vivio

Department of State, Bureau for Resource Management,

Office of Strategic and Performance Planning

Jim Core, Kevin Covert, Alethea Gordon, Catherine Rodriguez, and Frank Sullivan

We offer special thanks to the IBM Financial Statements Preparation Team led by Richard Bachman.

We would like to thank The DesignPond, especially Sheri Beauregard and Michael James, for their outstanding contributions to the design of the Report. With the exception of design support, this document was prepared solely by federal employees.

We would also like to acknowledge the USAID Office of the Inspector General for the professional manner in which they conducted the audit of the FY 2006 Financial Statements and Performance Results, especially Andrew Katsaros, Jacqueline Bell, and the Financial and Performance Audit Divisions.

We welcome your comments on how we can improve USAID's Performance and Accountability Report. Please provide comments to:

The Office of the Chief Financial Officer at (202) 712-1980, or by email at usaidpar@usaid.gov.
The FY 2006 PAR can also be accessed on the World Wide Web at <http://www.usaid.gov/policy/par06/>.



Linda S. Howey
Co-Chair, USAID/State
FY 2006 PAR Development Team



Connie A. Turner
Co-Chair, USAID
FY 2006 PAR Development Team



USAID
FROM THE AMERICAN PEOPLE



USAID
NGA POPULLI AMERIKAN



USAID
ԱՄԵՐԻԿԱՅԻ ԺՈՂՈՎՐԴԻՑ



USAID
AMERIKA XALQINDAN



USAID
DARI RAKYAT AMERIKA



USAID
HALE SA MGA AMERIKANO



USAID
GIKAN SA MGA AMERIKANO



USAID
ESTABA KONEL HENTE
AMERIKANO



USAID
ÈD PÈP AMERIKEN



USAID
OD AMERIČKOG NARODA



USAID
از طرف مردم امریکا
د امریکا دولس لخوا



USAID
GALING SA MGA
MAMAMAYANG AMERIKANO



USAID
DU PEUPLE AMERICAÏN



USAID
აშშ-ის ხალხიდან



USAID
HALIN SA MGA AMERIKANO



USAID
NAGGAPU KADAGITI AMERIKANO



USAID
MENIBATAN KENG AMERICANO



USAID
АМЕРИКА ХАЛҚЫНЫҢ АТЫНАН



USAID
ESTADOS UNIDOS LLAJTAMANTA



USAID
AMERICA TAUNIMANIMA EDIA AMO



USAID
NANLAPOD SARAY AMERIKANO



USAID
ESTADOS UNIDOS LLAJTAMANTA



USAID
DIN PARTEA POPORULUI
AMERICAN



USAID
ОТ АМЕРИКАНСКОГО НАРОДА



USAID
OD AMERIČKOG NARODA



USAID
DEL PUEBLO DE LOS ESTADOS
UNIDOS DE AMÉRICA



USAID
IKAM LONG OL AMERIKA PIPOL



USAID
AMERIKA XALQIDAN



USAID
TIKANG HAN MGA AMERIKANO



USAID
من الشعب الأمريكي

U.S. Agency for International Development

1300 Pennsylvania Avenue, N.W.

Washington, DC 20523

Tel: (202) 712-0000

Fax: (202) 216-3524

www.usaid.gov